Dear Members of the Board, Alternate Members and Advisors:

We are committed to the operationalization of the Green Climate Fund as an institution driven by developing countries' self-determined needs and priorities, including the development of vibrant, sustainable local economies.

Annex II of Decision B.08/03^[1] states, "The Board may wish to consider, in the context of the Policies and Procedures for the Initial Allocation of the Fund's Resources, the possibility of establishing and assigning allocation targets for public and private entities, particularly in the context of direct access." To that end, we would like to work with you toward the adoption of decisions that would further operationalize the country-driven approach through the following measures:

- 75% floor for direct access by 2020. With sufficient readiness and capacity-building support, national/sub-national/regional implementing entities and intermediaries should be the recipients of at least 50% of all of the GCF's resources for funding activities in developing countries by the end of the Initial Resource Mobilisation period (2018), with the aim of further increasing this to 75% by the end of 2020. This would go far in ensuring that the GCF is country-driven in practice, not just in theory. A 75% floor would also address the growing concern that, otherwise, the GCF could end up channeling the bulk of its funds to multilateral development banks and developed countries' bilateral agencies. Such a boost for MDBs and bilateral agencies would come at the expense of country ownership and would indeed be a perversion of the purpose of the GCF. The Board should monitor the practicality of, and progress towards, this quota continuously.
- Robust, ongoing investment in readiness. Strengthening national/sub-national/regional entities is fundamental to facilitate the primacy of direct access and thus genuine country ownership in many developing countries. Deep, long-term investment in capacity building is necessary to ensure compliance with accreditation standards and an optimal pipeline of a diverse set of gender-sensitive adaptation and mitigation projects/programs. The provision of high quality funding proposals, compliance with social and environmental safeguards and fiduciary standards, and comprehensive stakeholder engagement should be a bridge rather than a barrier to a national/sub-national/regional entity's engagement with the GCF. The provision of project formulation grants exclusively for direct access approaches, to help bring endorsed project concepts to fully-fledged high quality proposals, will also help facilitate such outcomes. In addition, any time a multilateral or developed country bilateral agency implements a project, strengthening institutional capacity for direct access should be part of its work, expanding on decision B.08/03 (j), and should be subject to assessment and evaluation.
- 75% floor for micro, small and medium enterprises in developing countries. Credible efforts to ensure that developing country economies are resilient to climate disruption must focus on domestic MSMEs, the major economic force in most developing countries, in both the formal and informal sectors, where women entrepreneurs play a majority role. Of the GCF resources directed toward the private sector, at least 75% should be allocated to developing country MSMEs based on gender-responsive, participatory, needs-based processes. Supporting

^[1]Assessment of institutions accredited by other relevant funds and their potential for fast-track accreditation

domestic, rather than international, companies is also a bedrock component of sustainable development. Local companies are more likely to use local labor, increase productive capacities and invest a greater share of their profits at home and especially in their communities, contributing to more resilient local economies that are better able to cope with a changing climate. Targeting the informal economy and its gender dimensions, where economic activity most frequently occurs in developing countries, is crucial to ensure penetration of adaptation and mitigation efforts.

We welcome the opportunity to work with you to further operationalize country ownership in the GCF and, to that end, hope you take our recommendations on board.

Thank you for your consideration.

Sincerely,

11.11.11, Belgium

Aclimatando, Argentina

Action24, Zimbabwe

ActionAid

Aksi! for gender, social and ecological justice, Indonesia

Alyansa Tigil Mina - Alliance Against Mining, Philippines

APWLD (Asia Pacific Forum on Women, Law and Development), Regional/Thailand

Asociacion Ambiente y Sociedad, Colombia

Both ENDS, Netherlands

CAFOD, UK

CARE International (Poverty, Environment and Climate Change Network)

Center for Participatory Research and Development, Bangladesh

Centro Alexander von Humboldt, Nicaragua

Centro para la Sustentabilidad y los Riesgos Climáticos, Argentina

Christian Aid, UK

Church World Service, USA

CIDSE, Belgium

Climate and Sustainable Development Network, Nigeria

CNCD-11.11.11, Belgique

Confederacion Nacional de Trabajadores Dominicanos, Dominican Republic

Earth Day Network, USA

Earth in Brackets, USA

Engajamundo, Brazil

Franciscan Action Network, USA

Freedom from Debt Coalition Philippines

Friends of the Earth England, Wales and Northern Ireland

Friends of the Earth Malaysia

Friends of the Earth Sierra Leone

Friends of the Earth U.S.

Friends of the Siberian Forests, Russia

Fundación M'Bigua. Ciudadanía y Justicia Ambiental, Argentina

Fundar, Centro de Análisis e Investigación, México

GAIA - Global Alliance for Incinerator Alternatives, International

Heinrich Böll Stiftung North America

IBON International, Philippines

Institute for Climate and Sustainable Cities, Philippines

Institute for Policy Studies, Climate Policy Program, USA

Interamerican Association for Environmental Defense (AIDA), regional

International Institute of Environment and Development, UK

International Trade Union Confederation

Jeunes Volontaires pour l'Environnement, Carmeroon

Jeunes Volontaires pour l'Environnement-International, Togo

Jubilee South - Asia/Pacific Movement on Debt and Development

Khazer Ecological and Cultural NGO, Armenia

Korea Federation for Environmental Movements, South Korea

Labour, Health and Human Rights Development Centre, Nigeria

Maleya Foundation, Bangladesh

Maryknoll Office for Global Concerns, USA

M'Biguá Foundation, Argentina

Oxfam

Oxford Climate Policy, UK

Pan African Climate Justice Alliance (PACJA), regional

Project Survival Pacific: Pacific's Youth Climate Movement, Fiji

Save the Children, Australia

Sawit Watch, Indonesia

Sociedad Amigos del Viento, Uruguay

Taiwan Youth Climate Coalition

Third World Network, Malaysia

Worldview-The Gambia

WWF International